

## HARVARD UNIVERSITY MODULE BUILDING EFFECTIVE CROSS-SECTOR COLLABORATIONS

<b>WHAT</b>	<p>The Harvard University Executive Session on Faith-Based and Community Approaches to Urban Revitalization has developed a set of resources to enhance faith community and city hall collaborations. We have grounded the resources in real-life leadership situations, presented here in a set of papers and “living case studies” which capture the innovative leadership of mayors and religious leaders in the process of its unfolding. These resources are organized around two key areas: (a) strategies for leadership; and (b) substantive policy areas. Please also refer to the <a href="#">discussion questions</a> at the end of this module.</p>		
<b>LEADERSHIP STRATEGIES</b>	<i>Strategies for Whom?</i>		
	MAYORS	RELIGIOUS LEADERS	
	<p>Questions:</p> <ul style="list-style-type: none"> <li>➤ How and why do mayors engage with the faith community?</li> <li>➤ How do mayors shape collaborative efforts with faith-based organizations?</li> <li>➤ What strategies do mayors use in managing their relationships with faith-based organizations?</li> </ul> <p>Paper: <a href="#"><u>City Hall and Religion: When, Why and How to Lead</u></a>, <i>Stephen Goldsmith</i></p> <p>Further resources: <a href="#"><u>Mayoral Leadership on Faith Based and Community Resources Workshop</u></a>, <i>Report from the U.S. Conference of Mayors</i></p>	<p>Questions:</p> <ul style="list-style-type: none"> <li>➤ How do religious leaders organize for partnership with mayors?</li> <li>➤ When and why do religious leaders engage in partnerships with city hall?</li> <li>➤ What are the key dilemmas?</li> <li>➤ How are different understandings of faith, politics, and power expressed and negotiated in partnerships?</li> </ul> <p>Case study and Paper: <a href="#"><u>Churches, City Hall, and Community Renewal</u></a>, <i>Brent Coffin</i> <a href="#"><u>Citizen Empowerment: Faith and Community Organizing</u></a>, <i>Ronald Thiemann, Rev. John Heinemeier</i></p> <p>Further resources: <a href="#"><u>Perfect Fit or Shotgun Marriage?: The Power and Pitfalls in Alliances or “Partnerships.”</u></a> <i>Xavier de Souza Briggs</i></p>	<p>Links:</p> <p><a href="#"><u>Mayor’s Mentoring Alliance</u></a> <i>Charlotte, NC</i></p> <p><a href="#"><u>Baltimore Believe Campaign</u></a> <i>Baltimore, MD</i></p> <p><a href="#"><u>Combined Jewish Philanthropies</u></a> <i>Boston, MA</i></p>
<b>POLICY AREAS</b>	<i>Exploring Collaborations</i>		
	AFFORDABLE HOUSING	MENTORING	
	<p>Questions:</p> <ul style="list-style-type: none"> <li>➤ How should the Mayor’s Office and faith leaders work to maximize opportunities and manage risks entailed in addressing housing issues collaboratively?</li> <li>➤ What kind of capacity do city governments and FBOs need to invest in order for the partnerships to be effective?</li> </ul> <p>Case study: <a href="#"><u>Mayor Purcell and the Faith Community Confront Nashville’s Housing Needs</u></a>, <i>Xavier de Souza Briggs, Brent Coffin, Brady Banks</i></p> <p>Further resources: <a href="#"><u>Faith and Mortar: Religious Organizations and Affordable Housing Strategy in Urban America</u></a>, <i>Xavier de Souza Briggs</i></p>	<p>Questions:</p> <ul style="list-style-type: none"> <li>➤ What are the unique capacities of the faith-based community in mentoring initiatives?</li> <li>➤ What are the challenges of taking a program to scale? How does this affect the nature and quality of the program?</li> </ul> <p>Case study: <a href="#"><u>Starting Amachi: The Elements and Operation of a Volunteer-based Social Program</u></a>, <i>Howard Husock</i></p> <p>Further resources: <a href="#"><u>Moving Beyond the Walls: Faith and Justice Partnerships Working for High-Risk Youth</u></a>, <i>Tracey A. Hartmann (Public/Private Ventures)</i></p>	<p>Links:</p> <p><a href="#"><u>Amachi Mentoring Program</u></a> <i>Philadelphia, PA</i></p> <p><a href="#"><u>Lawndale Christian Development Corporation</u></a> <i>Chicago, IL</i></p> <p><a href="#"><u>Partners in Education</u></a> <i>Chicago, IL</i></p>

**WHAT DO YOU  
THINK?**

*We are eager to hear your thoughts pertaining to issues of cross-sector collaborations.*

- How can we increase the faith-based literacy of present and future public officials?
- What are the unique capacities that faith-based organizations bring to cross-sector collaborations?
- How can we develop the skills of religious leaders to engage in cross-sector partnerships in community problem solving?
- Are you aware of any key resources that address the above questions?
- Are you aware of any examples of effective and innovative cross-sector collaborations involving faith-based organizations?